

DEPARTMENT OF WASTE + RENEWABLES

2025 Total Number of Employees: 37

SOLID WASTE (4410) 24

SWMETHGO (4510) 13

Total 2025 Department Spending: \$30.3 million

Total 2025 GPR Spending: \$0

Total GPR reduction to meet 4%: N/A

Other revenue sources:

Tipping fees, sale of RINs, natural gas, fee for services



ACTIVE LANDFILL



RECYCLING PROGRAMS



CONSTRUCTION AND DEMO RECYCLING



CLEAN SWEEP



RENEWABLE NATURAL GAS



EDUCATION & TOURS

W&R programs are operated as enterprise funds, or "run like a business"





12,400 TONS

OF SHINGLES RECYCLED INTO ASPHALT IN 2024

TONS

CONSTRUCTION & DEMOLITION MATERIAL PROCESSED FOR **RECYCLING IN** 2024



PRODUCED RENEWABLE NATURAL GAS EQUIVALENT TO

+2,680,000

GALLONS OF GASOLINE

PRODUCED IN 2024



635 TONS

OF TIRES RECYCLED INTO LANDSCAPING MATERIAL OR USED **FOR ENERGY PRODUCTION**

W+R ENTERPRISE FUNDS





PROGRAM/ORGS



LANDFILL OPERATIONS

Operating Adjustments

- Reduction in operating expenses.
- Fee increase from WDNR passed along to customers (\$0.10/ton)
- Increased revenue due to tipping fee increases (up to \$2/ton for MSW).

Capital Requests

- CNG Pickup Trucks (\$250,000)
- Leachate Upgrades (\$2,000,0000)
- Borrowing for Long Term Care and Closure (\$600,000)
- Misc. Equipment (Forklift, UTVs, etc.) (\$175,000)





CONST & DEMO RECYCLING

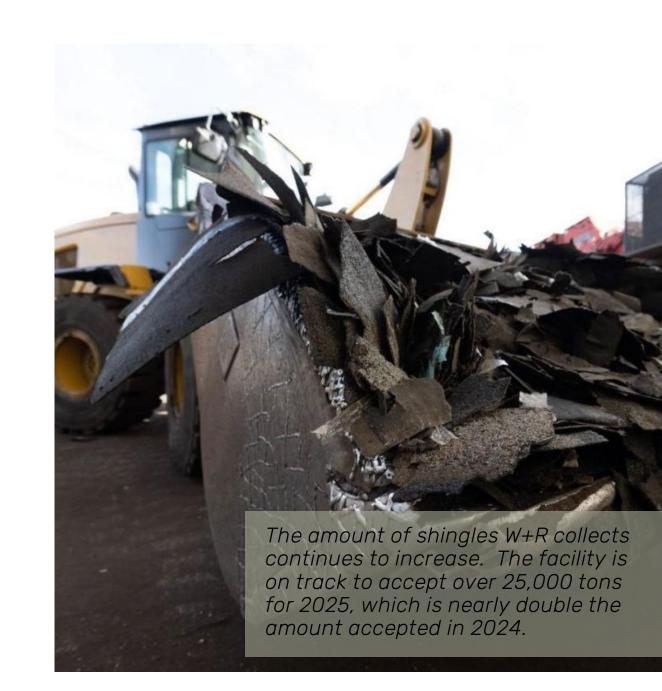
Operating Adjustments

Increased revenue due to fee increases.

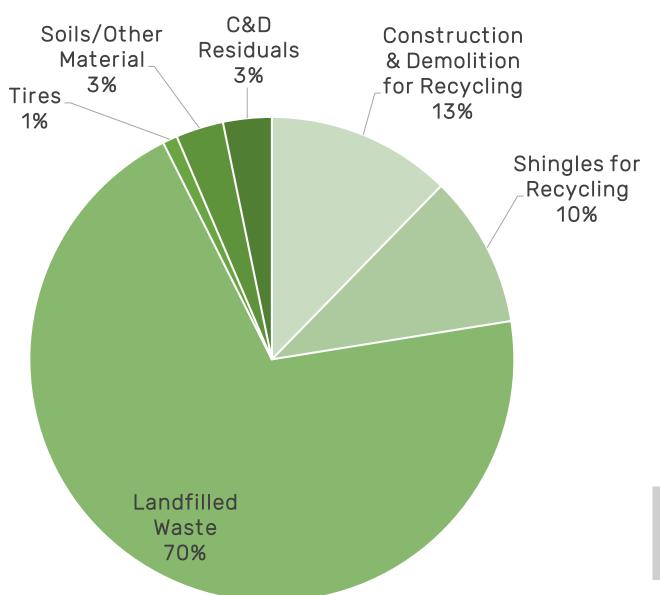
- Shingles +\$3/ton
- Tires +\$10/ton
- C&D +\$2/ton

Capital Requests

none



REVENUE BY MATERIAL TYPE

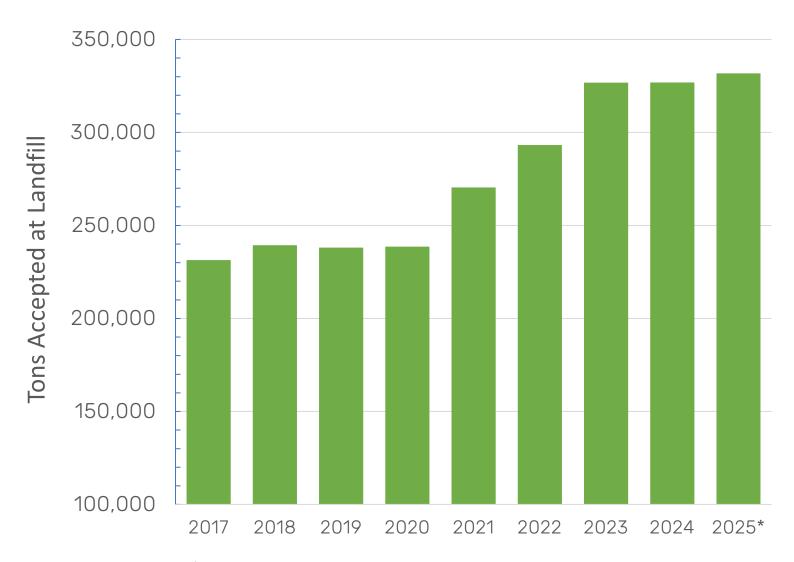


% of Budget % of Year Completed 75% 66.7%

Total Revenue YTD

Total Budgeted
Revenue
\$ 13,017,200 \$ 17,257,000

WASTE TONANGES - ANNUAL TOTALS



* 2025 and 2026 tonnages projected to be level or slightly higher than 2024.

Driving Factors for Incoming Waste Tonnages

- Population growth
- Economy
- Waste hauling competition



CLEAN SWEEP/ADMIN

Operating Adjustments

- No significant changes.
- Increased engagements with public. Trash lab has hosted +8,000 people so far in 2025.





Operating Adjustments/Updates

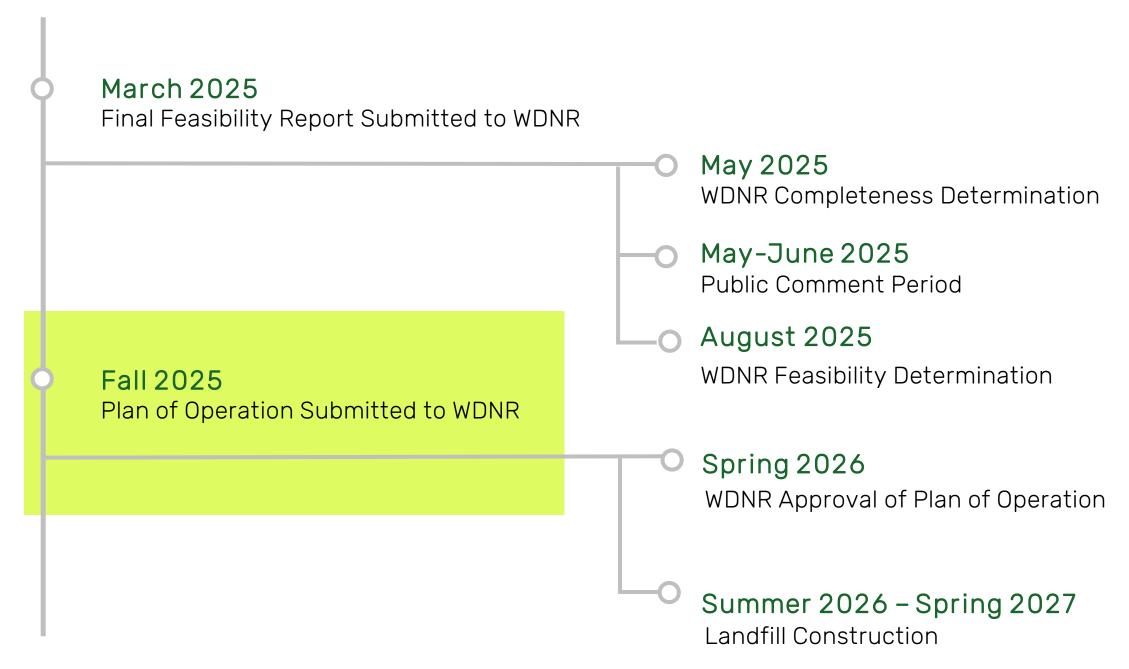
- Conversion of 1 project position to 1 FTE (Business Development and Outreach Coordinator)
- Continue to partner with Purple Cow for composting needs
- Possibility for need to contract out hauling of food scraps
- Community compost grant program continues to be a success.

Capital Requests

none



PERMITTING TIMELINE

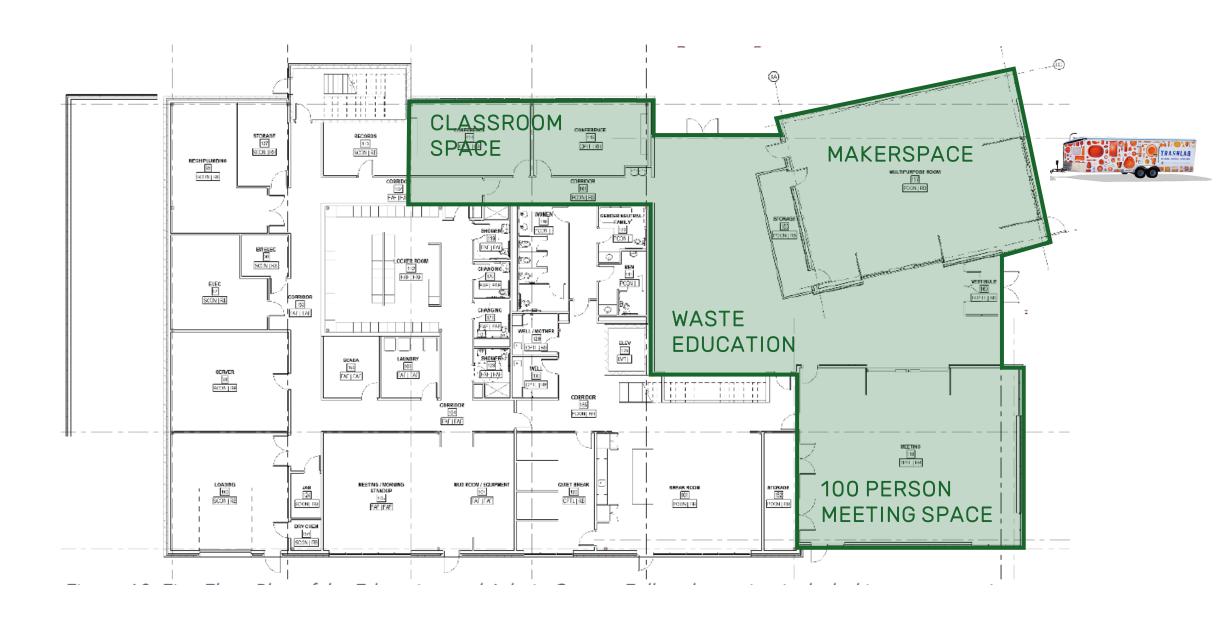


5 YEAR CAMPUS CAPITAL/LANDFILL BUDGET

| ORG | PROJECT | 2026 | 2027 | 2028 | 2029 | 2030 |
|----------|--------------------------------|---------------|--------------|-------------|------|-------------|
| SWLNDFLL | SITE 3 - PHASE 1 LANDFILL | \$10,000,000 | | | | |
| SWLNDFLL | SITE 3 - INTERCONNECTION | \$2,100,000 | | | | |
| | NEW SITE LANDFILL (FUTURE | | | | | |
| SWLNDFLL | PHASES) | | \$6,000,000 | \$6,000,000 | | \$5,000,000 |
| | | | | | | |
| SWLNDFLL | SITE 3 - PERMITTING AND DESIGN | | \$350,000 | | | |
| SWSUSTAN | WASTE EDUCATION CENTER | \$4,000,000 | | | | |
| | | \$ 16,100,000 | \$ 6,350,000 | \$6,000,000 | | \$5,000,000 |

- 1. Does not include any new recycling infrastructure investments, potential tenants to be identified this fall.
- 2. Does not include normal heavy equipment replacement schedule, closure costs, etc. (approx. \$30M over 5 years)
- 3. Includes budgeted totals by budget year. Doesn't represent construction start/end.

SUSTAINABILITY CAMPUS UPDATE - COMMUNITY SPACE



WASTE EDUCATION CENTER CONCEPT



SWMETHGO (4510) HIGHLIGHTS

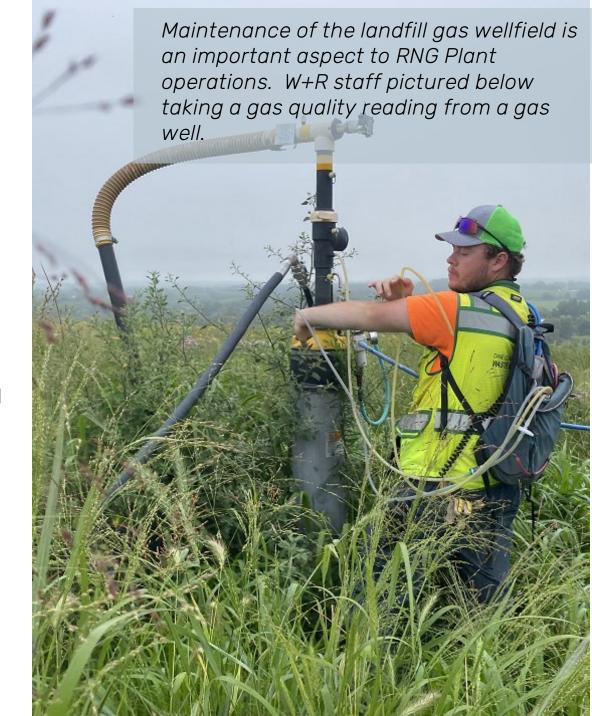


Operating Adjustments

- 1 unfilled position to be eliminated for budgetary savings
- Operational cost reductions from operational efficiencies and process changes.
- Additional carbon media expenses due to H2S concentrations
- Lower revenue expected due to RIN pricing

Capital Requests

- Gas System Upgrades (\$1,432,000)
- RNG Plant upgrades (\$614,000)
- Waste Gas to Electricity Project (\$3,500,000)



SWMETHGO (4510) 2025 PROJECTIONS

Revenue for 2025

SALE OF PHYSICAL GAS

Physical (brown) gas generates approximately \$2-\$4 per dekatherm (dth)

\$0.8_{MIL}

SALE OF RINS

RNG Plant generates approximately 800–1000 dth per day. Each dth of gas generates about 11 RINs. RIN prices vary but averaged about \$2.5/RIN in 2025.

\$7.0_{MIL}

SERVICE CHARGE TO OFFLOAD CUSTOMERS

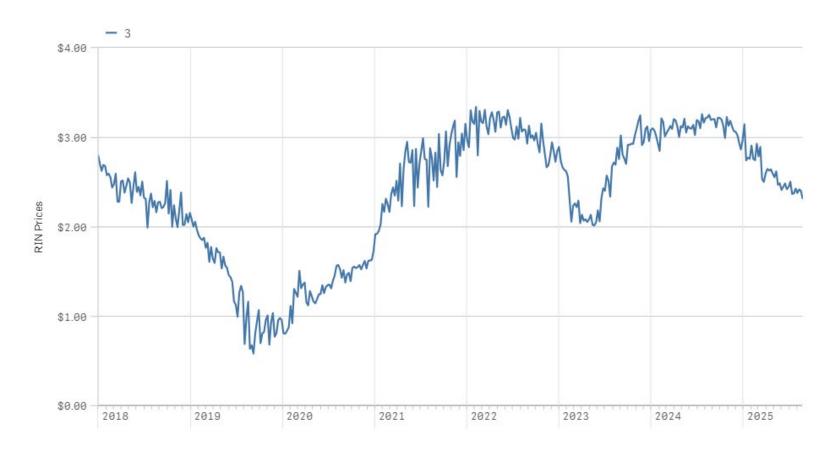
Contracts are secured with multiple dairies to offload biogas at our facility. Digesters are charged by the dth to use the station.

\$0.9_{MIL}





HISTORICAL RIN PRICING



Transfer Date by Week, FUEL (D Code)

Driving Factors RIN PRICING

- Demand for compressed natural gas as vehicle fuel (and production and purchase of CNG fueled vehicles).
 Decreased demand.
- Production of RNG from other producers like digesters and other landfills. Increased supply.

^{* 2026} RIN prices projected to be \$2.25.