## Welcome









Dane County Health and Human Needs January 30, 2025

# Opening Remarks

## **Project Team**



Deanna Schmidt Brad Sippel





Joe Maldonado Taylor Seale

Phase 2 Teen Interns Kaleyah, Jahir, Neveah, Semaje Sandy, Simone, Joe

> *UW Fellows* **Awa, Ojaswi**



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Carrie Sanders Kristeen Reynolds

## Agenda & Objectives

**Phase One Recap** 

**Phase Two Overview + Breakdown** 

**JLA Architects** 

**Hope Community Capital** 

**Next Steps** 

**Questions, Discussion** 

## Phase 1 - Timeline Overview

Plan / Design	Stage 1		Stage 2		Stage 3				
SEP + OCT 21	NOV 21	DEC 21	JAN 22	FEB 22	MAR 22	APR 22	MAY 22	JUN - JUL 22	Aug 22
Planning / Design Meetings	Hire Student Interns	Social Media + Open House	Open House Padlet Input + Survey draft	Launch General Survey	Survey Analysis  + Youth Focus Groups	Youth Focus Groups  + Draft Values + Themes	Public Work Shop	Data Analysis + Committee of the Whole	Final Report to Common Council

## Phase 1 - Engagement Data

#### **TEEN CENTER FOCUS AREAS - Community Identified**

#### Adults

Health, Mental Health

**Recreation and Sports** 

Youth Leadership, Youth Development

## LGBTQ+ & BIPOC Teens

Diversity

Social and Mental Health

#### Teens

Chill Out Space

Social and Mental Health

**Recreation and Sports** 

## LGBTQ+ & BIPOC Adults

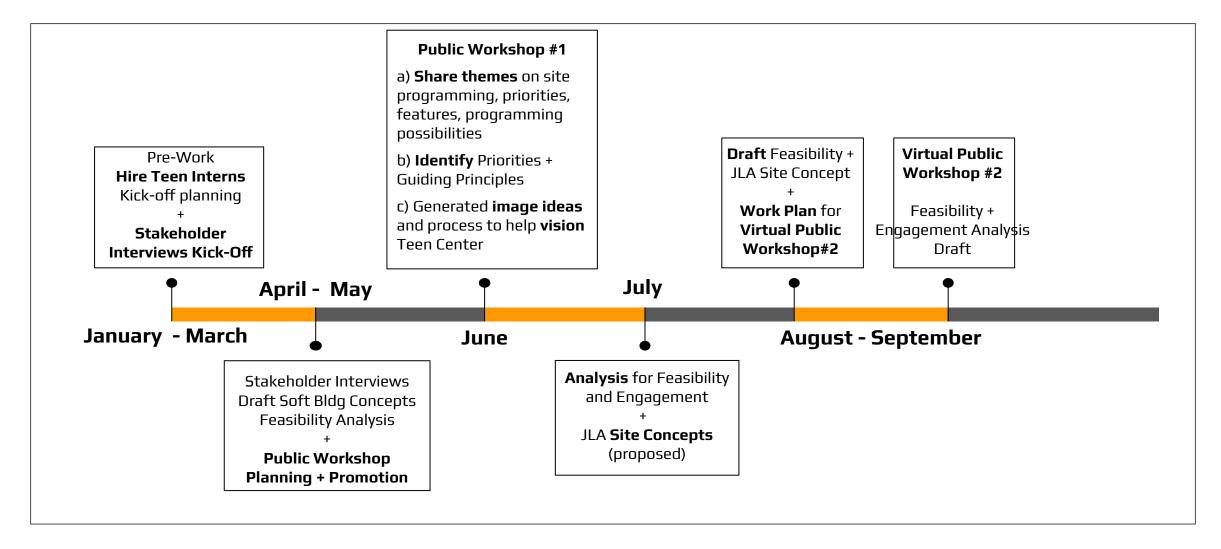
Art, Music

Theatre, Dance





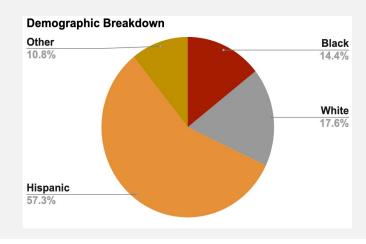
## Phase 2 Timeline (2024)

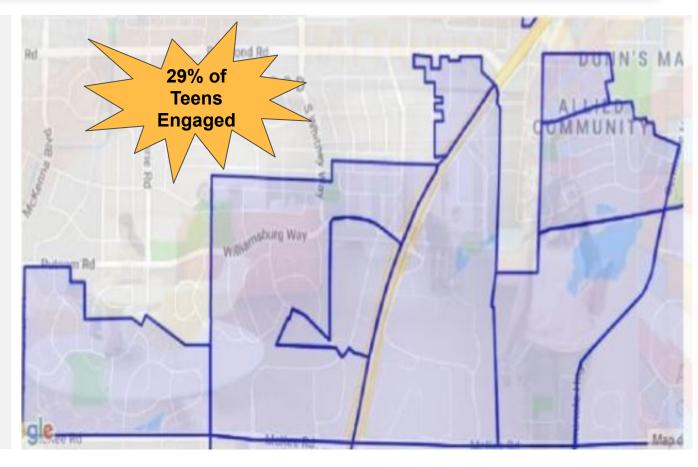


## Phase 2 - Key Demographics

#### Teens, Fitchburg & Verona Areas

- □ 641 Teens live in this area between the ages of 13 and 20
- □ 58% of students meet economic eligible criteria (<185% Fed Pov Level)
- ☐ Financial accessibility to the space is key





## Phase 2 - Feasibility Study

**Overview** 

Continuation of Teen Leadership, Justice-Involved Youth

Identify Strategic Goals and Purpose

**Learning from Key Stakeholders** 

**Approximate Range for Considerations for Operations + Capital** 

**Optimal Space Uses** 

# Stakeholder Interviews

#### Stakeholder Interviews

#### Teen Interns

West High School

**Verona High School** 

Dear Diary, Inc.
Fitchburg Sol Youth Group
Journey Mental Health
YWCA of Madison

3 in-person engagements 1 virtual engagement 101 teens reached 12 adults reached

#### UW Fellows

**Briarpatch Youth Services** 

Department of Human Services (Dane), Children Youth & Families Division

**Juvenile Detention Center (Dane)** 

West, Verona High School

3 in-person engagements 1 virtual engagement 10 teens reached 5 adults reached

## **EQT By Design, Hope Community Capital**

**City of Fitchburg Staff** 

Neighborhoods
Friends of the Teen Center
Local Businesses

Centro Hispano Goodman Center Boys & Girls Club Lussier Center WI Youth Company

Madison + Verona Superintendents

25 adults, organizations reached

#### Stakeholder Interviews - Teen Interns

#### **Interns Overview**

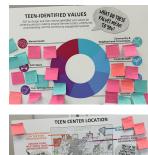
#### 7 Teen Interns

Sandy, Joe, Simone, Kaleyah, Semaje, Jahir, Neveah (Phase 1)

Badger Ridge Middle, Savanna Oaks Middle, Edgewood High, West High, Verona High, UW











## Teen Stakeholder Priorities, Themes

building on Phase 1 data

Mental Health & Well-being

**Community Connections** 

**Operations** 

**Education, Career Opportunities** 

Accessibility

Amenities & Aesthetic

"Must Haves"

#### **Stakeholder Interviews - UW Fellows**

#### UW Research Fellows Overview



Ojaswi Pasachhe
UW-Madison, Year 2
Neurobiology &
Psychology Major
Phase 1 Intern,
Verona High



Awa Phatty UW-Madison, Year 3 Public Relations & Legal Studies

Phase 1 Intern, Memorial High





## Restorative Justice Priorities, Themes

building on Phase 1 data

How a Teen Center Can Positively Impact Justice-Involved Youth to Reduce Crime and Recidivism Rates in Dane County

Mental Health & Well-being

Trusting Relationships, Mentorship

**Safe, Inclusive Spaces** (outside of school)

Education, Career, Leadership Opportunities

Hope, Identity for the Future

Stakeholder Interviews - EQT By Design, Hope Community Capital

### Fitchburg City Staff:

Administration, Library, Economic Development

#### Major Themes, Priorities

- Facility Planning
- Community Involvement
- Services
- Collaboration and Partnerships
- Funding and Resource Allocations
- Staffing and Volunteer Programs

Stakeholder Interviews - EQT by Design, Hope Community Capital

#### Neighborhoods, Friends of the Teen Center, Local Businesses

#### **Major Themes, Priorities**

- Addressing Access Barriers
- Funding and Workforce Issues
- Data Utilization
- Teen Involvement
- Location, Accessibility
- Flexibility, Adaptability

- Cultural Relevance
- Language Accessibility
- Safe and Welcoming Spaces
- Collaborations, Partnerships
- Mental Health Needs

Stakeholder Interviews - EQT by Design, Community Capital

Youth-Serving Organizations: Goodman Center, Boys & Girls Club, Lussier, WI Youth Company

#### Major Themes, Priorities

- Teen-Focused Spaces
- Program Structure
- Community Engagement
- Programming
- Expansion Potential and Future Expansion

# Public Workshops

## Phase 2 - Public Workshops

Free Public Workshops Held for the Fitchburg Community









**Public Workshop #1** (In-Person, June 2024)

Public Workshop #2 (Virtual, September 2024)

# JLA Design Study

Teen Center Strategic Goals
Purpose of Facility
Data to Design

## Teen Center Strategic Goals

Youth Identified, Evaluated from Community Engagement

Location, Accessibility

Teen Engagement Teen Focused Operations

Safe, Welcoming Spaces

Funding, Partnerships

## Teen Center Strategic Goals

#### Youth Identified, Evaluated from Community Engagement

## Location, Accessibility

Multi-generational, accessible, diverse spaces. Leveraging existing facilities and considering demographic needs.

- Cultural Diversity
- Public Transport
- ☐ High-Density Teen Areas
- Existing Facilities, Vacant Land

- ☐ Safe Hangout Spaces
- Commerce Center
- ☐ Local Trades, Unions, Businesses
- ☐ Kitchen, Lounge, Breakout Spaces, Art Studio

#### Safe, Welcoming Spaces

Community collaboration, cultural diversity, inclusion, resource support, outdoor engagement, comprehensive services for all backgrounds.

#### Teen Engagement

Involvement of teens in design, providing safe hangout spots and spaces for community partnerships with teens.

- ☐ Community Engagement Wall
- Involving Teens in Design, Programming, Functionality
- ☐ Flexible Program Areas for Support Groups, Activities

- Commerce, Fundraising
- ☐ Multi-Purpose, Event Space
- Collaborations with Local Entities

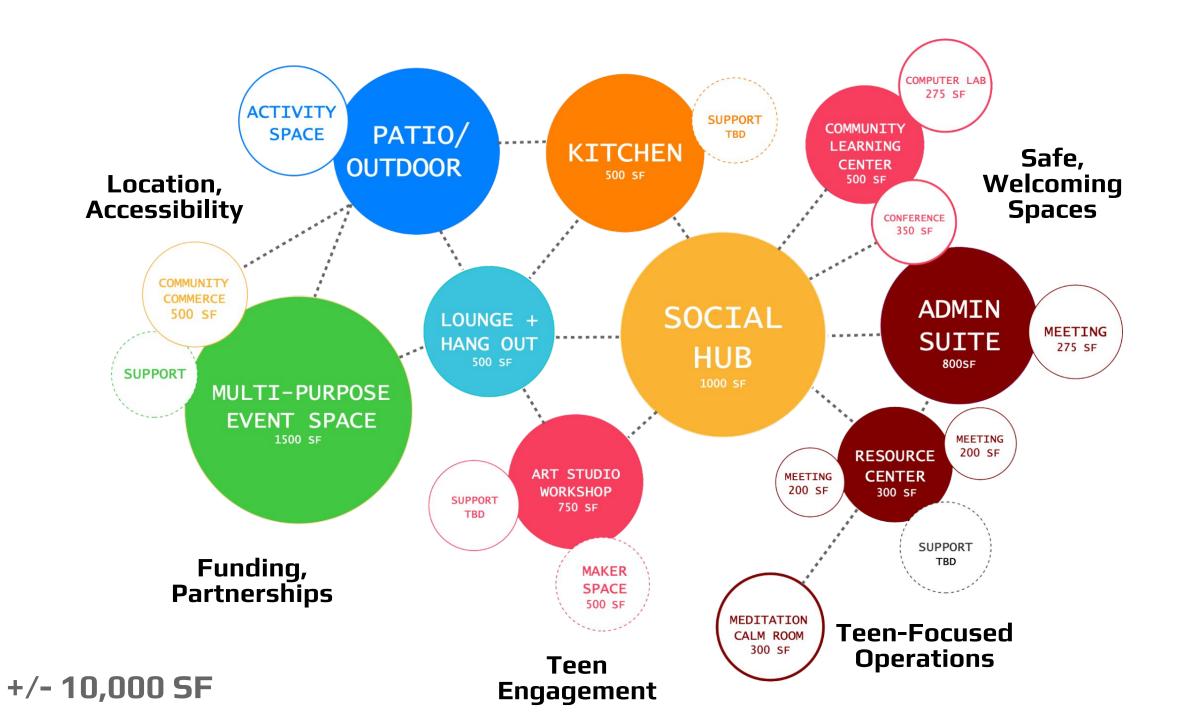
#### Funding, Partnerships

Resource allocation, financial feasibility, collaboration with local entities to avoid service duplication and ensure sustainability.

# Teen Focused Operations

Flexible, well-staffed programs with volunteer support, dedicated teen areas, and facilities for education, safety, and crisis support.

- Crisis Support
- ☐ General Office/Admin Space
- ☐ 'Hotel'/Teleconferencing
- Drop-In Programs, Flexible Operation Hours
- Employment, Entrepreneurship Support



# Hope Community Capital

Best Practices & Experience Overview
Teen Center Operational Recommendations
Financial Capital Considerations

## Recommended Option

**Based on Feasibility Engagement Data** 

#### @ City Budget

Parameters	
Capital Cost	\$5,000,000
Square Footage	+/- 7,000
City Costs	\$ 169,000
Operator Costs	\$774,375

## Feasibility Overview

#### **Based on Feasibility Engagement Data**

Proposed Range for Space Needs				
Approximate Square Footage	8,000 - 10,000			
Focused Programming Needs	Sports, Arts, Career Development Kitchen, Life Skills Mental Health			
Public Funding (City and County)				
Approved Funding Sources:	Amount:			
City of Fitchburg	\$4,114,938			
Dane County	\$ 925,000			

#### What Did Youth Say?

- ☐ The space should be available to support teens and programming that focuses on those related needs
- Promote community connections through programs, career, and life skill development opportunities

## **Estimated Operational Costs**

#### **Based on Feasibility Engagement Data**

Proposed + Strategic Revenue Sources, Operating				
Government Operating Grants (City, County, School District funded)	Lease / License Income from program providers			
Contracts for Programming	Gymnasium / Sport Court Rentals			
Individual and Corporate Contributions	Expense Reimbursements from Programs / Tenant Programs (Utilities, Insurance, Reserves)			
Foundation Grants	Meal Programming			
Program Fees and Registration Fees				

#### What Did Youth Say?

- ☐ They <u>did</u> support additional revenue streams by hosting sports and esports tournaments
- ☐ They supported a culinary kitchen for hosting events and classes for teens
- ☐ They emphasized the importance of having a pantry for students to make simple food as needed, and 1-2 provided dinners per week

## **Estimated Development Costs**

#### **Based on Feasibility Engagement Data**

Project Feasibility Costs (for New or Redevelopment), 8,000 SF				
Land Cost / Remediation	\$1,400,000			
Hard Cost, Vertical	\$3,000,000			
Soft Cost (design, architect, planning)	\$600,000			
FF&E (furniture, fixtures and equipment)	\$500,000			
Contingency	\$300,000			
Total Uses:	\$ 5,800,000			

## **Estimated Operational Costs**

#### **Based on Feasibility Engagement Data**

Costs: Building and Maintenance				
Expense (not covered in reimbursement from programs):	Amount:			
Insurance	\$ 35,000			
Utilities	\$ 25,000			
Contract Professional Services (Legal/Accounting)	\$ 10,000			
Physical Building Maintenance (mowing, shoveling, cleaning facility, and parking lot kept clear, includes 1 FTE Maintenance Professional)	\$ 74,000			
Reserves	\$ 25,000			
Total Costs of Building & Maintenance	\$ 169,000			

## **Estimated Operational Costs**

#### **Based on Feasibility Engagement Data**

Operator Costs: Operational Costs that they cover				
Expense:	Amount:			
Center Director (1.5 FTE, incl. benefits)*	\$135,000			
Sports, Food, Mental Health, Music, Art, Career Development, Life Skills	750,000			
Program Operator Costs	\$885,000			
TOTAL Fitchburg + Operator Annualized Costs		\$1,054,000		

<sup>\*</sup>Center Director cost may not be actual depending on their staffing model.

## **Envisioned Daily Operations**

**Based on Feasibility Engagement Data** 

- Daily operating hours school hours plus after school through9:00pm was general thinking
- Anticipated 25% of Teens in the area to be served
- ☐ Interest from Operators Yes

#### What Did Youth Say?

- ☐ Teens said the center should be open during the school day to serve teens who are unable to attend school, as a safe option for suspended students, and/or students who do not feel safe at school or home
- ☐ Teens said the center should be open until **9pm on weekdays**, and **10pm on weekends**

## Feasibility

#### What makes the Teen Center feasible?

## Teen Population

641 Verona Area School District Teens Located in a Healthy Neighborhood Initiative Priority Area Over 80% of Teens and Adults Support the Teen Center

## Youth Population

22% of Fitchburg population is under the age of 18 years old

## Accessible Location

Bus, bikeable, walkable, close to youth populations

#### Teen Involvement Is Vital

Evidence-based, transformative prevention model

## **Next Steps**

#### **Key Values:**

- Valuing Youth Voice
- Meaningfully Involving Teens from Start to Finish
- Promoting Youth Health, Well-Being, and Safety
- Generational Change-Makers

## **Next Steps**

#### **Recommendations - City of Fitchburg**

#### Start Up Actions...

- Council determines how to move forward
- Continue teen intern program, including justice-involved youth in engagement
- Identify an operator for the Teen Center
- Create a Fitchburg Youth Committee alongside the Council
- Friends of Teen Center start fundraising development efforts
- Prepare Phase 3 RFP
  - > Identifies a building or redeveloped space
  - > Architect renderings of building and space
  - > Finalize cost estimates for operations and building construction/renovation

# Thank You!

Questions, Comments









FITCHBURG COMMON COUNCIL NOVEMBER 20, 2024